



Monica Whiting

Vice President Customer Experience

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December 7, 2020

Docket Control
Chairman Robert (Bob) Burns
Commissioner Boyd Dunn
Commissioner Sandra D. Kennedy
Commissioner Justin Olson
Commissioner Lea Márquez Peterson
Arizona Corporation Commission
1200 W. Washington Street
Phoenix, AZ 85007

Re: Arizona Public Service Company (APS or Company) Secret Shopper Program

Rate Review and Examination of Books and Records of APS

Docket No. E-01345A-19-0003

Dear Commissioners:

At Open Meetings throughout this year, APS President Daniel Froetscher and I have been sharing updates on the Company's efforts to improve customer service. Through these updates, the Company has discussed several new programs, including the Secret Shopper Program (Program). The following is a summary of the Program's findings and an explanation of the Company's decision to not continue the Program in 2021.

Background

The Program was envisioned as one of several tools to help APS gather feedback to improve overall customer experience, identify customer service efficiency opportunities and shape business decisions. APS partnered with Intellishop, a national secret shopper company, to develop and implement the overall Program, which launched in early 2020. Three separate programs were deployed for secret shopper reviews: *Service Plan Education, Assistance Programs, and Marketplace.* A description of each program is provided below, and more detailed reports are attached to this letter.

Secret Shopper Program Results

Service Plan Education. Deployed at the end of March 2020, the Service Plan Education program is a telephone-based shop designed to measure the APS Care Center's performance in helping customers better understand service plans. Customers who

participated gave APS an 83 percent overall rating, citing positive interaction with advisors and specifically calling out courteousness and expertise.

Possible areas of improvement identified by customers included longer than expected wait times and the need to use multiple prompts in the interactive voice response (IVR) system. Moreover, while advisors recommended the service plan comparison tool approximately 85 percent of the time, customers noted that other programs were not discussed.

As of November 30, 2020, 92 Service Plan Education shops had been completed.

Assistance Programs. Deployed in May 2020, the Assistance Programs shop is a phone study measuring the Company's Care Center advisors' performance specific to helping customers understand available assistance programs. Customers in this shop gave the Company a rating of 74 percent. Like Service Plan Education, over 88 percent of shoppers reacted positively to the advisor's knowledge and interest in serving them. Customers also indicated that the advisor showed genuine compassion for them and their situation and indicated that they were offered a variety of assistance programs to address their specific needs.

Assistance Programs shoppers cited the number of prompts within the IVR system as an area needing improvement, which adversely impacted this shop's overall average score. Approximately 56 percent of shoppers encountered three or more prompts before reaching an advisor, and many stated the IVR did not understand their request or provided information that was irrelevant.

As of November 30, 2020, 59 Assistance Programs shops had been completed.

Marketplace. The Marketplace shop, deployed in July 2020, was a web-based evaluation of performance specific to the APS Marketplace. The purpose of this research was to measure the web experience and usability of the APS Marketplace prior to its launch. The Customer Advisory Board (CAB), Stakeholder Working Group and other customer research was also used in the development of the APS Marketplace tool.

Nearly 96 percent of shoppers were satisfied with the APS Marketplace. Specifically, shoppers provided positive feedback on ease of navigation and the usefulness of the information. However, due to a vendor error, the Marketplace shop was promoted to both APS and non-APS customers, which increased the number of shops performed, but also led to negative shopper experiences. For example, a field within the site requires a valid APS zip code to proceed, which non-APS customers lacked.

The Marketplace program reached 126 shops and concluded in August 2020.

APS is currently acting on the feedback received from the Secret Shopper Program in several ways including:

- · Improving IVR messaging;
- · Making it easier for customers to quickly reach an advisor;
- Training advisors to offer more specific programs to customers; and
- Continued efforts to improve the speed of answer for phone calls.

Reasons for Program Discontinuation

When the Program launched in early 2020, the Company established a goal with the vendor to complete 135 customer shops per month. However, the number of participating customers has been significantly lower than the vendor and the Company anticipated.

Several changes to the Program were implemented to help drive higher shop rates including:

- Increasing the incentive paid per shop;
- Promoting the shops to the existing shopper network; and
- Working to recruit new shoppers to the network.

These efforts failed to produce the number of shops the Company requires to continue the Program. APS is receiving information about the topics from other feedback tools, such as transactional surveys, quality call monitoring, and JD Power assessments and surveys. APS will continue to seek and use customer feedback about these topics through these and other established channels.

Future Customer and Stakeholder Input

APS remains committed to improving the Company's customer service and reflecting the customer voice and perspective in new messaging, customer facing tools and programs. APS will continue the CAB and Stakeholder Working Group meetings, which have been successful in providing feedback on topics including:

- Pro forma billing and new rate comparison tool (Stakeholders)
- COVID-19 Relief Programs (Stakeholders)
- The Energy Estimator Tool (CAB and Stakeholders)
- Virtual Home Energy Audits (CAB and Stakeholders)
- APS Marketplace (CAB and Stakeholders)
- Customer Payment Arrangements (Stakeholders)
- Education and outreach, including marketing promotions and customer communications (CAB and Stakeholders)
- Bill redesign (CAB and Stakeholders)

The CAB and the Stakeholder Working Group are actively engaged in reviewing and providing feedback on customer-facing programs and initiatives. APS will continue these groups into 2021.

Please let me know if you have any questions.

Sincerely,

/s/ Monica Whiting

Monica Whiting

MW/eml Attachments





SURVEY SUMMARY

Arizona Public Service: Telephone Customer Inquiry Scenario Theme: Service Plan Education 3/25/2020 - 11/30/2020

92 evaluations, Avg Score 82.65%

General Information	
Scenario Theme:	100% - Service Plan Education 0% - Assistance Programs
Assigned Scenario (Service Plan Education):	26.1% - Scenario 1 17.4% - Scenario 2 18.5% - Scenario 3 38% - Scenario 4
Scenario Used (Assistance Programs):	0% - Scenario 1 (Customer expresses they cannot pay their bill OR need more time to pay (NOT COVID-19 related) 0% - Scenario 2 (Customer expresses they forgot to pay their bill) 0% - Scenario 3 (Customer experiences a personal loss/significant life change) 0% - Scenario 4 (Customer is concerned for a loved one in distress and wants to find out what options they have) 0% - Scenario 5 (Customer expresses they cannot pay their bill (COVID related))
Which persona did you use? (Service Plan Education)	26.1% - My neighbor/family/friend just switched to a new service plan because they received a letter telling them they could save money. How do I know if I can save too? 1.1% - My roommates just moved out and I know I'll be using less energy with less people in the home. Can I switch to a cheaper service plan? 4.3% - I have a new job and will be working nights, and am not home during the day. Does being on a time of use plan help me if I'm not home during the day? 7.6% - I can see my bill and energy usage is going up and don't know why. I'm not doing anything different. Did you change my service plan? 10.9% - I'm getting ready to retire this year and am worried about my bill going up because I'm home more often. How can I make sure that doesn't happen since I'll be on a fixed income? 26.1% - My job has changed and I'll be working from home during the day.

I want to be comfortable and use my air conditioner when it's hot but don't

want my bill to increase. How can I do that?

4.3% - My neighbor told me that I can my laundry before 8pm and it won't impact my bill. Is that true?

13% - My friend told me that I shouldn't cook dinner before 8pm because it will cost me too much money. What do they mean?

1.1% - I'm a stay at home parent, and after my kids get home from school I have to do laundry, cook, etc. before we all go to bed at 9pm. I've heard it's not good to do all of that at one time, but don't know how I can avoid it. Can I be on a plan where time of use doesn't matter? (if not, how do I make sure to keep my bills as low as possible).

0% - I'm launching a new business and am never home so I don't want to be on a time of use plan. How do I sign up for a "flat" rate plan? 2.2% - I'm getting ready to remodel my home and don't usually pay attention to my electricity usage. The remodel is expensive and I want to know how I can minimize my costs. Is there anything I can do to minimize the impacts to my bill?

3.3% - (Newer customer-less than 3 months of service) I used to have SRP and am trying to find a service plan at APS that was similar to what I had with them. I had limitations on when I should use electricity. They told me not to use my appliance during that same time frame. What plan(s) at APS are similar to this?

Which persona did you use? (Assistance Programs)

0% - I've recently lost my job and cannot pay my bill this month

0% - I've recently had my hours cut and need help paying my bill

0% - I've had some unexpected expenses this month and cannot pay my bill this month

0% - I've recently been out of town and forgot to pay my bill and need more time

0% - I've been busier than usual and forgot to pay.

0% - I've recently lost a family member and have unexpected expenses to

0% - I need to move a family member with a life-threatening illness and/or they use essential life-sustaining medical equipment that has a critical need for electricity- what do I need to do to make sure their equipment does not lose power?

0% - My elderly family member is living alone and I'm worried about making sure they pay their bill every month.

0% - My elderly family member is on a fixed income. With summer coming, how can they keep their bills manageable and not fall behind?

0% - I've recently lost my job and cannot pay my bill this month

0% - I've recently had my hours cut and need help paying my bill

0% - I've had some unexpected expenses this month and cannot pay my bill this month

0% - My finances have been impacted by COVID-19 (for any or all of the above reasons)

Are you an APS solar customer? 28.7% Yes, 71.3% No, 0% N/A

Date shop performed

Various

Day shop performed:

0% - Sunday 2.2% - Monday 28.3% - Tuesday 26.1% - Wednesday 19.6% - Thursday 23.9% - Friday 0% - Saturday

Recorded Call:	Various	
Time call started:	Various	
Time call ended:	Various	
Length of call:	10:48 min:sec	
Welcome/First Impressions		
Number of minutes waited before speaking to a live person?	41.3% - No wait (answered immediately after being transferred by the automated phone system) 27.2% - Less than 1 minute 12% - 1-2 minutes 17.4% - 2-5 minutes 2.2% - More than 5 minutes	
Number of voice prompts required to reach an advisor?	56.5% - Less than 3 30.4% - 3 to less than 5 13% - 5 to less than 8 0% - More than 8	
Did the automated phone system verify your identity?	75% Yes, 25% No	
Did the automated phone system have a feature/button allowing you to go immediately to a live person?	12% Yes, 88% No	
Did the advisor ask you to repeat any information you provided to the automated phone system (address, account number, or unique identification)?	37% Yes, 63% No	
What information did you have to repeat? Check all that apply	64.7% - Name 20.6% - Verify last 4 digits of ID type on file 26.5% - Account number 38.2% - Service Address 29.4% - Reason for calling	
At any point during the shop, did the advisor call you by your name?	51.1% Yes, 48.9% No	
While you were speaking to the advisor, were you ever put on hold?	18.5% Yes, 81.5% No, 0% N/A	
What was the reason you were put on hold (or what was said by the advisor)?	Various	
Approximately, how long were you placed on hold?	41.2% - Less than 30 seconds 17.6% - More than 30 seconds, but less than 1 minute 11.8% - More than 1 minute, but less than 2 minutes 23.5% - More than 2 minutes, but less than 5 minutes	

	5.9% - Greater than 5 minutes
Did the length of the hold time exceed your expectations?	29.4% Yes, 70.6% No
Did you experience any difficulty understanding the advisor?	5.4% Yes, 94.6% No
Why did you have difficulty understanding the advisor? (Check all that apply)	40% - Spoke in technical terms 20% - Did not articulate well/speak clearly 0% - Background noise 40% - Other
Description of other difficulty encountered:	Various
How many advisors did you speak to?	93.5% - 1 6.5% - 2 0% - 3 or more
Did the advisor ask if you had any other questions before ending the call?	76.1% Yes, 23.9% No
Did the advisor thank you at the end of the interaction?	96.7% Yes, 3.3% No
Needs Assessment	
Needs Assessment	
Did advisor ask any questions to further understand your needs?	55.4% Yes, 29.3% No, 15.2% N/A
Did advisor ask any questions to further understand your needs?	55.4% Yes, 29.3% No, 15.2% N/A 84.8% - Complete focused, total attention, willing to spend as much time as needed 15.2% - Reasonably focused, but occasionally distracted or began to get feeling they wanted to move on 0% - Distracted, definite impression Sales Associate wanted or needed to be doing something else
Did advisor ask any questions to further understand your needs? Description of advisor's level of	84.8% - Complete focused, total attention, willing to spend as much time as needed 15.2% - Reasonably focused, but occasionally distracted or began to get feeling they wanted to move on 0% - Distracted, definite impression Sales Associate wanted or needed to
Did advisor ask any questions to further understand your needs? Description of advisor's level of interest in serving you? Did your advisor initiate any "small talk" (conversation)	84.8% - Complete focused, total attention, willing to spend as much time as needed 15.2% - Reasonably focused, but occasionally distracted or began to get feeling they wanted to move on 0% - Distracted, definite impression Sales Associate wanted or needed to be doing something else
Did advisor ask any questions to further understand your needs? Description of advisor's level of interest in serving you? Did your advisor initiate any "small talk" (conversation) during this encounter? Did the advisor offer any additional services or programs	84.8% - Complete focused, total attention, willing to spend as much time as needed 15.2% - Reasonably focused, but occasionally distracted or began to get feeling they wanted to move on 0% - Distracted, definite impression Sales Associate wanted or needed to be doing something else 19.6% Yes, 80.4% No

recommended. (select all that 17.4% - Budget Billing 84.8% - Service Plan Comparison apply) 0% - Autopay 4.3% - Payment Arrangement 2.2% - Notifications 21.7% - Other 0% - Alerts/Notifications 2.2% - Crisis Bill Assistance/2-1-1 0% - Energy Saving Tips 0% - Energy Support Program with Medical Care 0% - Medical Care Monitoring 0% - Payment Arrangement(0% - Preferred Due Date 0% - Project SHARE 0% - Safety Net 0% - Service Plan Comparison Tool 0% - Summer Hold Period What other services or Various programs were shared with you? Overall Customer Experience Which of the following best 67.8% - Very Satisfied: I had no issues with the automated system, and describes your level of everything functioned as expected satisfaction with navigating and 26.4% - Somewhat Satisfied: My overall experience was okay, but not interacting with the automated perfect phone system? 5.7% - Dissatisfied: There was nothing about the interaction with the automated system that was satisfactory How could the automated Various system have been improved? Compared to other automated 35.4% - Much better than others phone systems you have 25.6% - A little better than others interacted with, how would you 30.5% - About the same as others rate the APS system? 8.5% - A little worse than others 0% - Much worse than others What made it worse than Various others? Which of the following best 41.3% - Talented: (truly engaged and enthusiastic - someone who sounds describes the enthusiasm of the like they really love their job and dealing with people, made a great advisor? impression) 57.6% - Skilled: (polite, businesslike - absolutely nothing wrong with the rep's personality, just not truly exceptional) 1.1% - Less Skilled: (sounds bored or unhappy with their job, dull or gruff a regular customer would feel like they wish they had someone with a better personality on the line) Which of the following best 63% - Talented: (total command of the subject as if they had been doing describes how knowledgeable this all their life) your advisor was? 37% - Skilled: (reasonably knowledgeable, was able to answer questions without difficulty or support)

0% - Less Skilled: (difficulty providing answers, would make a real customer feel as if they wanted to speak to someone more knowledgeable) Which of the following best 40.2% - Talented: (went out of their way to ask thoughtful questions and describes your advisor's seemed to be paying close attention to my answers including probing listening skills? follow up; ie- congratulations on your new home, thank you for being a long term customer) 54.3% - Skilled: (asked some relevant questions and responded to my answers) 5.4% - Less Skilled: (rep did all the talking, very few questions OR did minimal talking and did not understand the reason for my call) Which of the following best 46.7% - If I had a choice, I was so impressed that I left the call confident describes your overall feeling that this company is better than any other options about the company based on 53.3% - If I had a choice, I would definitely consider using APS as my this call? electric provider, but was not impressed to the point that I am confident they are the best solution 0% - If I had a choice, I would not select APS as my electric provider. I would be hesitant to trust and recommend this company. Problems shopper experienced 22.8% - The automated phone system was confusing (not sure what to say during call. (select all that or push to reach the right department) 17.4% - Took too long to reach a "live" person apply) 2.2% - Advisor said computer was responding slowly or shared detials about the process they were following (told customer steps they were taking to resolve their issue) 1.1% - Advisor had difficulty accessing records/materials 0% - Advisor unsure how to process request 2.2% - Sound volume too low 1.1% - Able to hear background noise 1.1% - Advisor took too long to process the request 2.2% - Other problem 59.8% - No problems encountered Other problem experienced: Various Various Please provide a description of your call experience, from start to finish. Include any items or moments that stood out to you (good or bad).







SURVEY SUMMARY

Arizona Public Service: Telephone Customer Inquiry Scenario Theme: Assistance Programs 5/13/2020 - 11/30/2020

59 evaluations, Avg Score 74.20%

General Information		
Scenario Theme:	0% - Service Plan Education 100% - Assistance Programs	
Assigned Scenario (Service Plan Education):	0% - Scenario 1 0% - Scenario 2 0% - Scenario 3 0% - Scenario 4	
Scenario Used (Assistance Programs):	13.6% - Scenario 1 (Customer expresses they cannot pay their bill OR need more time to pay (NOT COVID-19 related) 1.7% - Scenario 2 (Customer expresses they forgot to pay their bill) 11.9% - Scenario 3 (Customer experiences a personal loss/significant life change) 69.5% - Scenario 4 (Customer is concerned for a loved one in distress and wants to find out what options they have) 3.4% - Scenario 5 (Customer expresses they cannot pay their bill (COVID related))	
Which persona did you use? (Service Plan Education)	0% - My neighbor/family/friend just switched to a new service plan because they received a letter telling them they could save money. How do I know if I can save too? 0% - My roommates just moved out and I know I'll be using less energy with less people in the home. Can I switch to a cheaper service plan? 0% - I have a new job and will be working nights, and am not home during the day. Does being on a time of use plan help me if I'm not home during the day? 0% - I can see my bill and energy usage is going up and don't know why. I'm not doing anything different. Did you change my service plan? 0% - I'm getting ready to retire this year and am worried about my bill going up because I'm home more often. How can I make sure that doesn't happen since I'll be on a fixed income? 0% - My job has changed and I'll be working from home during the day. I want to be comfortable and use my air conditioner when it's hot but don't	

want my bill to increase. How can I do that?

0% - My neighbor told me that I can my laundry before 8pm and it won't impact my bill. Is that true?

0% - My friend told me that I shouldn't cook dinner before 8pm because it will cost me too much money. What do they mean?

0% - I'm a stay at home parent, and after my kids get home from school I have to do laundry, cook, etc. before we all go to bed at 9pm. I've heard it's not good to do all of that at one time, but don't know how I can avoid it. Can I be on a plan where time of use doesn't matter? (if not, how do I make sure to keep my bills as low as possible).

0% - I'm launching a new business and am never home so I don't want to be on a time of use plan. How do I sign up for a "flat" rate plan? 0% - I'm getting ready to remodel my home and don't usually pay attention to my electricity usage. The remodel is expensive and I want to know how I can minimize my costs. Is there anything I can do to minimize the impacts to my bill?

0% - (Newer customer- less than 3 months of service) I used to have SRP and am trying to find a service plan at APS that was similar to what I had with them. I had limitations on when I should use electricity. They told me not to use my appliance during that same time frame. What plan(s) at APS are similar to this?

Which persona did you use? (Assistance Programs)

1.7% - I've recently lost my job and cannot pay my bill this month

3.4% - I've recently had my hours cut and need help paying my bill

10.2% - I've had some unexpected expenses this month and cannot pay my bill this month

0% - I've recently been out of town and forgot to pay my bill and need more time

0% - I've been busier than usual and forgot to pay.

6.8% - I've recently lost a family member and have unexpected expenses

5.1% - I need to move a family member with a life-threatening illness and/ or they use essential life-sustaining medical equipment that has a critical need for electricity- what do I need to do to make sure their equipment does not lose power?

45.8% - My elderly family member is living alone and I'm worried about making sure they pay their bill every month.

23.7% - My elderly family member is on a fixed income. With summer coming, how can they keep their bills manageable and not fall behind?

0% - I've recently lost my job and cannot pay my bill this month

0% - I've recently had my hours cut and need help paying my bill

0% - I've had some unexpected expenses this month and cannot pay my bill this month

3.4% - My finances have been impacted by COVID-19 (for any or all of the above reasons)

Are you an APS solar customer? 15.3% Yes, 76.3% No, 8.5% N/A

Date shop performed

Various

Day shop performed:

0% - Sunday 3.4% - Monday 18.6% - Tuesday 16.9% - Wednesday 32.2% - Thursday

28.8% - Friday 0% - Saturday

The state of the s		
Recorded Call:	Various	
Time call started:	Various	
Time call ended:	Various	
Length of call:	06:00 min:sec	
Velcome/First Impressions		
Number of minutes waited before speaking to a live person?	50.8% - No wait (answered immediately after being transferred by the automated phone system) 30.5% - Less than 1 minute 6.8% - 1-2 minutes 11.9% - 2-5 minutes 0% - More than 5 minutes	
Number of voice prompts required to reach an advisor?	44.1% - Less than 3 44.1% - 3 to less than 5 11.9% - 5 to less than 8 0% - More than 8	
Did the automated phone system verify your identity?	40.7% Yes, 59.3% No	
Did the automated phone system have a feature/button allowing you to go immediately to a live person?	1.7% Yes, 98.3% No	
Did the advisor ask you to repeat any information you provided to the automated phone system (address, account number, or unique identification)?	6.8% Yes, 93.2% No	
What information did you have to repeat? Check all that apply	25% - Name 0% - Verify last 4 digits of ID type on file 25% - Account number 75% - Service Address 50% - Reason for calling	
At any point during the shop, did the advisor call you by your name?	16.9% Yes, 83.1% No	
While you were speaking to the advisor, were you ever put on hold?	6.8% Yes, 93.2% No, 0% N/A	
What was the reason you were put on hold (or what was said by the advisor)?	Various	
Approximately, how long were you placed on hold?	25% - Less than 30 seconds 50% - More than 30 seconds, but less than 1 minute 0% - More than 1 minute, but less than 2 minutes 25% - More than 2 minutes, but less than 5 minutes	

	0% - Greater than 5 minutes
Did the length of the hold time exceed your expectations?	0% Yes, 100% No
Did you experience any difficulty understanding the advisor?	6.8% Yes, 93.2% No
Why did you have difficulty understanding the advisor? (Check all that apply)	0% - Spoke in technical terms 100% - Did not articulate well/speak clearly 0% - Background noise 0% - Other
Description of other difficulty encountered:	Various
How many advisors did you speak to?	100% - 1 0% - 2 0% - 3 or more
Did the advisor ask if you had any other questions before ending the call?	67.8% Yes, 32.2% No
Did the advisor thank you at the end of the interaction?	83.1% Yes, 16.9% No
Needs Assessment	
Needs Assessment	
Did advisor ask any questions to further understand your needs?	47.5% Yes, 27.1% No, 25.4% N/A
Did advisor ask any questions to further understand your	
Did advisor ask any questions to further understand your needs? Description of advisor's level of	62.7% - Complete focused, total attention, willing to spend as much time as needed 35.6% - Reasonably focused, but occasionally distracted or began to get feeling they wanted to move on 1.7% - Distracted, definite impression Sales Associate wanted or needed to
Did advisor ask any questions to further understand your needs? Description of advisor's level of interest in serving you? Did your advisor initiate any "small talk" (conversation)	62.7% - Complete focused, total attention, willing to spend as much time as needed 35.6% - Reasonably focused, but occasionally distracted or began to get feeling they wanted to move on 1.7% - Distracted, definite impression Sales Associate wanted or needed to be doing something else
Did advisor ask any questions to further understand your needs? Description of advisor's level of interest in serving you? Did your advisor initiate any "small talk" (conversation) during this encounter? Did the advisor offer any additional services or programs	62.7% - Complete focused, total attention, willing to spend as much time as needed 35.6% - Reasonably focused, but occasionally distracted or began to get feeling they wanted to move on 1.7% - Distracted, definite impression Sales Associate wanted or needed to be doing something else 13.6% Yes, 86.4% No

recommended. (select all that 13% - Budget Billing 9.3% - Service Plan Comparison apply) 5.6% - Autopay 9.3% - Payment Arrangement 3.7% - Notifications 13% - Other 7.4% - Alerts/Notifications 35.2% - Crisis Bill Assistance/2-1-1 7.4% - Energy Saving Tips 11.1% - Energy Support Program with Medical Care 5.6% - Medical Care Monitoring 5.6% - Payment Arrangement(0% - Preferred Due Date 0% - Project SHARE 33.3% - Safety Net 1.9% - Service Plan Comparison Tool 5.6% - Summer Hold Period What other services or Various programs were shared with you? Overall Customer Experience Which of the following best 45.8% - Very Satisfied: I had no issues with the automated system, and describes your level of everything functioned as expected satisfaction with navigating and 33.9% - Somewhat Satisfied: My overall experience was okay, but not interacting with the automated perfect phone system? 20.3% - Dissatisfied: There was nothing about the interaction with the automated system that was satisfactory How could the automated Various system have been improved? Compared to other automated 20.3% - Much better than others phone systems you have 18.6% - A little better than others interacted with, how would you 37.3% - About the same as others rate the APS system? 13.6% - A little worse than others 10.2% - Much worse than others What made it worse than Various others? Which of the following best 33.9% - Talented: (truly engaged and enthusiastic - someone who sounds describes the enthusiasm of the like they really love their job and dealing with people, made a great advisor? impression) 52.5% - Skilled: (polite, businesslike - absolutely nothing wrong with the rep's personality, just not truly exceptional) 13.6% - Less Skilled: (sounds bored or unhappy with their job, dull or gruff - a regular customer would feel like they wish they had someone with a better personality on the line) Which of the following best 39% - Talented: (total command of the subject as if they had been doing describes how knowledgeable this all their life) your advisor was? 49.2% - Skilled: (reasonably knowledgeable, was able to answer questions without difficulty or support)

11.9% - Less Skilled: (difficulty providing answers, would make a real customer feel as if they wanted to speak to someone more knowledgeable) Which of the following best 30.5% - Talented: (went out of their way to ask thoughtful questions and describes your advisor's seemed to be paying close attention to my answers including probing listening skills? follow up; ie- congratulations on your new home, thank you for being a long term customer) 50.8% - Skilled: (asked some relevant questions and responded to my answers) 18.6% - Less Skilled: (rep did all the talking, very few questions OR did minimal talking and did not understand the reason for my call) Which of the following best 37.3% - If I had a choice, I was so impressed that I left the call confident describes your overall feeling that this company is better than any other options 54.2% - If I had a choice, I would definitely consider using APS as my about the company based on this call? electric provider, but was not impressed to the point that I am confident they are the best solution 8.5% - If I had a choice, I would not select APS as my electric provider. I would be hesitant to trust and recommend this company. Problems shopper experienced 37.3% - The automated phone system was confusing (not sure what to say during call. (select all that or push to reach the right department) 35.6% - Took too long to reach a "live" person apply) 1.7% - Advisor said computer was responding slowly or shared detials about the process they were following (told customer steps they were taking to resolve their issue) 0% - Advisor had difficulty accessing records/materials 3.4% - Advisor unsure how to process request 1.7% - Sound volume too low 1.7% - Able to hear background noise 1.7% - Advisor took too long to process the request 5.1% - Other problem 45.8% - No problems encountered Other problem experienced: Various Various Please provide a description of your call experience, from start to finish. Include any items or moments that stood out to you (good or bad).







SURVEY SUMMARY

Arizona Public Service: Marketplace Evaluation Scenario Theme: Internet Market Place 7/1/2020 - 11/30/2020

126 evaluations, Avg Score 95.70%

Online Experienc	e Evaluation	
Date shop performed	Various	
Start time:	Various	
End time:	Various	
General Info	rmation	
Which of the following are you using to complete this survey?	28.6% - Desktop computer 54% - Laptop computer 12.7% - Mobile device 4.8% - Tablet	
Which of the following best describes the Internet connection you are using for this shop?	1.6% - Telephone Modem 98.4% - High Speed Access (DSL, Cable, IDSN, T1, etc.)	
What type of High-Speed access do you have?	39.7% - Cable Modem 23.8% - DSL 18.3% - Fiber Optic (T1 line, FiOS, etc.) 3.2% - Satellite (e.g. HughesNet) 1.6% - Other 13.5% - Unsure or do not know	
If other, what type of high-speed access do you have?	Various	
What type of browser did you use to access the site?	69% - Chrome 4.8% - IE 3.2% - Edge 4% - Firefox 15.1% - Safari 4% - Other	
If other, what browser did you utilize?	Various	

Please provide a story-like recap of navigating the website Various up to this point: Accessing APS Marketplace Were you able to access marketplace.aps.com/? 100% Yes, 0% No If no, please describe why you were unable to complete the Various task: Ease of navigating/using the web site: 86.5% - Very easy to use 12.7% - Somewhat easy to use 0.8% - Not easy to use Clarity of instructions for forms, creating an account, etc.: 77.8% - Very clear 19.8% - Somewhat clear 2.4% - Not clear at all Range of services that can be performed online: 88.1% - Wide range of services 9.5% - Limited range of services 2.4% - More services should be added Usefulness of information provided via the web site (e.g., 84.1% - Very useful information 15.1% - Somewhat useful information scores, reviews): 0.8% - Information was not useful at all Speed of completing desired activity: 69% - Very quick 26.2% - Acceptable speed 4.8% - Needs Improvement Overall website experience: 69% - Very Satisfied - I had no issues with the Marketplace and everything functioned as expected. 30.2% - Somewhat Satisfied - My overall experience was okay but not perfect. 0.8% - Dissatisfied - There was nothing about the interaction with the Marketplace that was satisfactory. Please provide a story-like recap of your experience Various accessing APS' Marketplace?

accessing APS' Marketplace?

Account Setup	
Were you able to create a Marketplace account by clicking the sign in button in the top right corner of the web page?	100% Yes, 0% No
If no, please upload a screenshot of the web page you are viewing:	Various
Were you able to access Account Settings by clicking on the icon to the left of the shopping cart?	100% Yes, 0% No
If no, please upload a screenshot of the web page you are viewing:	Various

Were you able to add your first/last name to the Account Settings?	99.2% Yes, 0.8% No
If no, please upload a screenshot of the web page you are viewing:	Various
Were you able to review your email settings?	100% Yes, 0% No
If no, please upload a screenshot of the web page you are viewing:	Various
Please provide a story-like recap of you experience setting up and personalizing an account:	Various
General Site Navi	gation
Were you able to locate and click on the hamburger menu (3 bar menu type)?	98.4% Yes, 1.6% No
If no, please upload a screenshot of the web page you are viewing:	Various
Were you able to access the Cars site?	99.2% Yes, 0.8% No
If no, please upload a screenshot of the web page you are viewing:	Various
Did the website allow for a comparison of cars based on fuel efficiency?	96.8% Yes, 3.2% No
If no, please upload a screenshot of the web page you are viewing:	Various
When clicking on the hamburger menu, were you able to select "APS Marketplace"?	99.2% Yes, 0.8% No
If no, please upload a screenshot of the web page you are viewing:	Various
Please provide a story-like recap of your experience navigating the website in this section:	Various
Category Specific N	avigation
Were you able to locate and select the thermostat category on the homepage?	100% Yes, 0% No
If no, please upload a screenshot of the web page you are viewing:	Various
Were you able to locate the banner offering a \$30 rebate on thermostat(s)?	100% Yes, 0% No
If no, please upload a screenshot of the web page you are viewing:	Various
Were you able to locate and click on the "Google E" thermostat?	100% Yes, 0% No
If no, please upload a screenshot of the web page you are viewing:	Various
Were you able to see a banner that described receiving a	99.2% Yes, 0.8% No

\$30 instant rebate when adding the "Google Nest E" thermostat to your cart?	
If no, please upload a screenshot of the web page you are viewing:	Various
Were you able to add the thermostat to your cart and click continue?	98.4% Yes, 1.6% No
If no, please upload a screen shot of the web page you are viewing:	Various
Were you able to complete the form and click next?	96% Yes, 4% No
If no, please upload a screenshot of the web page you are viewing:	Various
Was there a radio button asking if you reviewed the terms and conditions?	95% Yes, 5% No
If no, please upload a screenshot of the web page you are viewing:	Various
Was there a button to click "yes" to learn about Cool Rewards?	85% Yes, 15% No
If no, please upload a screenshot of the web page you are viewing:	Various
Were you able to close the cart by clicking the "X" in the upper right hand corner?	100% Yes, 0% No
If no, please upload a screenshot of the web page you are viewing:	Various
During the process did any third party offers include instant rebates?	71.7% Yes, 28.3% No
If no, please upload a screenshot of the web page you are viewing:	Various
Please provide a story-like recap of going through the process of purchasing a thermostat:	Various
Past Purchas	es
Were you able to locate and click "Claim Rebate for a Past Purchase?"	99.2% Yes, 0.8% No
If no, please upload a screenshot of the web page you are viewing:	Various
Did you need a receipt to upload when completing your Fast Track form?	80.8% Yes, 19.2% No
Were you able to exit the Rebate Fast Track Form by clicking the X in the corner?	100% Yes, 0% No
Please provide a story-like recap of your experience accessing rebates for past purchases:	Various
Site Suppor	rt

Were you able to locate and click the "Support" button in the footer bar?	97.6% Yes, 2.4% No
If no, please provide a screenshot of the web page you are viewing:	Various
Were you able to locate and submit the following question: "How do I contact Customer Service?	100% Yes, 0% No
If no, please provide a screenshot of the web page you are viewing:	Various
Were you given access to a linked article on how to contact Customer Service?	99.2% Yes, 0.8% No
If no, please provide a screenshot of the web page you are viewing:	Various
Were you ultimately able to locate Site Support contact information?	98.4% Yes, 1.6% No
If no, please upload a screenshot of the web page you are viewing:	Various
Please provide a story-like recap of your experience locating and utilizing site support:	Various
Summary	
Please provide a description of your APS Marketplace experience. Include any items or moments that stood out to you (good or bad).	Various

Data Provided from Intellishop Portal

